

# HENNEPIN COUNTY

## MINNESOTA

### FINAL COMMITTEE AGENDA

#### LAW, SAFETY AND JUSTICE COMMITTEE

THURSDAY, NOVEMBER 13, 2025  
1:30 PM

Chair: Jeff Lunde, District 1  
ViceChair: Heather Edelson, District 6  
Members: Irene Fernando, District 2  
Marion Greene, District 3  
Angela Conley, District 4  
Debbie Goettel, District 5  
Kevin Anderson, District 7

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#### 1. Minutes from Previous Meeting

- 1.A. September 30, 2025 Meeting Minutes

**Attachments:** [LSJ-COMMITTEEMINUTES-30-Sept-2025](#)

#### 2. New Business

##### Routine Items

2.A. [25-0448](#)

Agmt PR00007840 with MN State Colleges and Universities on behalf of Hennepin Technical College, 01/01/26-12/31/27, NTE \$18,400

2.B. [25-0449](#)

Amd 2 to Agmt PR00005862 with MFAM Capital, LLC to provide program services to Department of Community Corrections and Rehabilitation clients, no change to dates, incr the NTE by \$127,360 for a new total NTE of \$316,320

2.C. [25-0450](#)

Amd 9 to Agmt A153963 with Securus Technologies, LLC to provide resident phone and video visitation services at the Adult Detention Center, the Adult Correctional Facility and Juvenile Detention Center, ext end date to 12/31/28, incr NTE by \$1,000,000 for a new NTE of \$2,500,000

2.D. [25-0451](#)

Agmt PR00007305 with Community Growth Solutions Inc. to provide mental health counseling for Sheriff's Office personnel, 04/01/24-06/30/26, NTE \$150,000

2.E. [25-0452](#)

Amd 2 to Agmt A2412704 between Hennepin County and the City of Golden Valley to provide law enforcement and related services to the City of Golden Valley, ext end date to 12/31/26

2.F. [25-0453](#)

Agmt PR00005781 with Independent Emergency Services LLC and Hennepin County as a member of a consortium agreement facilitated by the MESB, to support and maintain the Next Generation 9-1-1 call handling system, 01/01/24-12/31/28, incr NTE by \$244,782.91 for a new total NTE of \$1,130,815.91

2.G. [25-0454](#)

JPA A2513163 between Hennepin County and the State of MN for the coordination and implementation of network circuit upgrades, 12/01/25-11/30/27

**Items for Discussion and Action**2.H. [25-0455](#)

JPA A2513167 between Hennepin County, the State of MN, and the cities of Brooklyn Park, Champlin, and New Hope for the provision of an After-Action Review of the response to a public safety incident by responding law enforcement agencies, period 12/01/25-10/30/26, NTE \$165,000

**Addendum**2.I. [25-0478](#)

Amd 2 to Agmt PR00001472 with Axon Enterprise, Inc. for public safety technology equipment and maintenance of a software platform, 10/22/19-12/31/34, NTE \$39,885,818

# HENNEPIN COUNTY

MINNESOTA

300 South Sixth Street  
Minneapolis, MN  
55487-0240

## Board Action Request

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**TMP-25-0942**

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**Item Description:**

September 30, 2025 Meeting Minutes

# HENNEPIN COUNTY

## MINNESOTA

### COMMITTEE MINUTES

#### LAW, SAFETY AND JUSTICE COMMITTEE

TUESDAY, SEPTEMBER 30, 2025  
1:30 PM

Chair: Jeff Lunde, District 1  
ViceChair: Heather Edelson, District 6  
Members: Irene Fernando, District 2  
Marion Greene, District 3  
Angela Conley, District 4  
Debbie Goettel, District 5  
Kevin Anderson, District 7

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Commissioner Jeff Lunde, Chair, called the meeting of the Law, Safety and Justice Committee for Tuesday, September 30, 2025 to order at 2:28 p.m.

**Present:** Commissioner Irene Fernando, Commissioner Marion Greene, Commissioner Angela Conley, Commissioner Heather Edelson, Commissioner Debbie Goettel, Commissioner Jeff Lunde and Commissioner Kevin Anderson

#### 1. Minutes from Previous Meeting

1.A. September 16, 2025 Meeting Minutes

#### APPROVE

**Commissioner Debbie Goettel moved, seconded by Commissioner Heather Edelson, to approve the Minutes.**

**Aye:** Commissioner Fernando, Commissioner Greene, Commissioner Conley, Commissioner Edelson, Commissioner Goettel, Commissioner Lunde and Commissioner Anderson

#### 2. New Business

##### Routine Items

2.A. [25-0378](#)

Establish 2026 Adult Corrections Facility rates for housing residents

#### CONSENT

**Commissioner Irene Fernando moved, seconded by Commissioner Heather Edelson, to approve the Resolution.**

**Aye:** Commissioner Fernando, Commissioner Greene, Commissioner Conley, Commissioner Edelson, Commissioner Goettel, Commissioner Lunde and Commissioner Anderson

There being no further business, the Law, Safety and Justice Committee for Tuesday, September 30, 2025 was declared adjourned at 2:34 p.m.

Maria Rose  
Clerk to the County Board

### Board Action Request

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**25-0448**

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**Item Description:**

Agmt PR00007840 with MN State Colleges and Universities on behalf of Hennepin Technical College, 01/01/26-12/31/27, NTE \$18,400

**Resolution:**

BE IT RESOLVED, that Agreement PR00007840 with Minnesota State Colleges and Universities, on behalf of Hennepin Technical College for the contract period January 1, 2026, through December 31, 2027, with an not to exceed amount of \$18,400 approved; that the Chair of the Board be authorized to sign the agreement on behalf of the County; and the Controller be authorized to disburse funds as directed.

**Background:**

Adult Corrections Facility (ACF) residents are required to be engaged in productive activity while incarcerated in the facility, which includes both educational and employment activities. One employment opportunity available to ACF residents is as a Resident Kitchen Worker in the ACF kitchen, which prepares meals for residents at the ACF and Juvenile Detention Center. Residents of these institutions are served approximately 29,000 meals per month. To reduce the risk of food borne illness and employee injury, residents assigned to work in the ACF kitchen must be adequately trained in food safety, hygiene, and proper use of utensils. This well-received training is provided by Hennepin Technical College through their Food Safety training program.

This board action request aligns with Hennepin County disparity elimination efforts by providing the opportunity to gain marketable job skills to justice-involved individuals, a population that is overrepresented by people of color.

**Recommendation from County Administrator:** Recommend Approval

# HENNEPIN COUNTY

## MINNESOTA

300 South Sixth Street  
Minneapolis, MN  
55487-0240

### Board Action Request

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**25-0449**

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**Item Description:**

Amd 2 to Agmt PR00005862 with MFAM Capital, LLC to provide program services to Department of Community Corrections and Rehabilitation clients, no change to dates, incr the NTE by \$127,360 for a new total NTE of \$316,320

**Resolution:**

BE IT RESOLVED, that Amendment 2 of Agreement PR00005862 with MFAM Capital, LLC providing program services to Department of Community Corrections and Rehabilitation (DOCCR) clients, with a contract end date of December 31, 2026, increasing the not to exceed amount by \$127,360 for a new total not to exceed amount of \$316,320, be approved; that the Chair of the Board be authorized to sign the Agreement on behalf of the County; and the Controller be authorized to disburse funds as directed.

**Background:**

The Department of Community Corrections and Rehabilitation (DOCCR) has a suite of providers and programs available to support probation clients, including intervention programming for clients who are deemed high and medium risk. One of these programs is MFAM Capital, LLC's Habilitation Empowerment Accountability Therapy (H.E.A.T.). The H.E.A.T. curriculum utilizes trauma-informed group therapy to interrupt the cycle of problematic substance use and negative thinking. It primarily serves individuals between 18 - 29 years old, who identify as African American men. This tailored programming focuses on treating the whole person - the spiritual, mental, emotional, physical, environmental and experiential components of self, behaviors and choices.

**Recommendation from County Administrator:** Recommend Approval

# HENNEPIN COUNTY

## MINNESOTA

300 South Sixth Street  
Minneapolis, MN  
55487-0240

### Board Action Request

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**25-0450**

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#### **Item Description:**

Amd 9 to Agmt A153963 with Securus Technologies, LLC to provide resident phone and video visitation services at the Adult Detention Center, the Adult Correctional Facility and Juvenile Detention Center, ext end date to 12/31/28, incr NTE by \$1,000,000 for a new NTE of \$2,500,000

#### **Resolution:**

BE IT RESOLVED, that Amendment 9 to Agreement A153963 with Securus Technologies, LLC providing resident telephone and video visitation services to the Hennepin County Sheriff's Office Adult Detention Center, the Department of Community Corrections and Rehabilitation's Adult Correctional Facility, and video visitation services at the Juvenile Detention Center, extending the contract period through December 31, 2028 and increasing the not to exceed amount by \$1,000,000 for a new total not to exceed amount of \$2,500,000 be approved; and that the Chair of the Board be authorized to sign the amendment on behalf of the County and that the Controller be authorized to disburse funds as directed.

#### **Background:**

The Hennepin County Sheriff's Office (HCSO) and the Department of Community Corrections and Rehabilitation (DOCCR) have provided resident access to the Securus Technologies, LLC telephone system at the Adult Detention Center (ADC), and the Adult Corrections Facility (ACF) since 2015.

Over the last six years, the original Agreement A153963, for phone services has been amended to add remote video visitation at the ADC, the ACF and the Juvenile Detention Center (JDC). Last year, this agreement was extended through 2026 and included language to align with proposed Federal Communications Commission (FCC) regulations (to be implemented in 2025), which lowered call costs paid by facility residents and their families, (from fourteen to seven cents per minute) but prohibited vendors from providing free services. The Agreement also included remote video visitation at the ACF and ADC at a rate of \$4 for a 20-minute session. Remote video visitation at the JDC is provided without charge.

In July 2025, the proposed federal regulations were stayed until 2027, pending a review of economic impacts on correctional facilities and the calling industry. On-site video visitation, phone calls with attorneys, social workers and probation officers continue to be provided without charge at the facilities.

The requested amendment will provide a two-year extension and will lock in a low call rate (seven cents per minute) through 2028. To the extent allowed by future regulations, it also provides for one vendor paid phone call per week at the ADC, one free video visit per week at the ACF and free system tools. The ACF has paid for resident phone calls since 2024 and will continue to do so. This amendment includes language that will automatically align the phone/video visitation pricing to federal standards.

**Recommendation from County Administrator:** Recommend Approval



# HENNEPIN COUNTY

## MINNESOTA

300 South Sixth Street  
Minneapolis, MN  
55487-0240

### Board Action Request

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**25-0451**

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**Item Description:**

Agmt PR00007305 with Community Growth Solutions Inc. to provide mental health counseling for Sheriff's Office personnel, 04/01/24-06/30/26, NTE \$150,000

**Resolution:**

BE IT RESOLVED, that Agreement PR00007305 with Community Growth Solutions, Inc. to provide mental health counseling, during the period of April 1, 2024 through June 30, 2026, in an amount not to exceed \$150,000 be approved; that the Chair of the Board be authorized to sign the agreement on behalf of the county; and that the Controller be authorized to disburse funds as directed.

**Background:**

Pursuant to Agreement PR00004487, Dr. Michael Peterson served as the Clinical Director for the Hennepin County Sheriff's Office beginning July 1, 2022. In this role, Dr. Peterson acted as a part-time, in-house mental health clinician, providing direct support to employees across all divisions of the Sheriff's Office and leading the Peer2Peer Support group. His responsibilities included responding to critical incidents, providing immediate defusing support, and coordinating follow-up care. When a formal debriefing was deemed necessary, Dr. Peterson provided recommendations to the TriWellness Unit and collaborated with Wellness That Fits to facilitate debriefings post incidents. Dr. Peterson is expected to retire in June 2026, which informs the term of the current agreement, PR00007305.

Having a Clinical Director who operates independent of the Sheriff's Office is essential in establishing credibility and trust among staff, particularly when navigating mental health challenges. Dr. Peterson's consistent presence and expertise have been instrumental in reinforcing a supportive workplace culture focused on mental well-being. By providing trauma-informed, stigma-reducing mental health support through a trusted, independent clinician, this initiative ensures that all employees have consistent access to care.

**Recommendation from County Administrator:** Recommend Approval

# HENNEPIN COUNTY

## MINNESOTA

300 South Sixth Street  
Minneapolis, MN  
55487-0240

### Board Action Request

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**25-0452**

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#### **Item Description:**

Amd 2 to Agmt A2412704 between Hennepin County and the City of Golden Valley to provide law enforcement and related services to the City of Golden Valley, ext end date to 12/31/26

#### **Resolution:**

BE IT RESOLVED, that Amendment 2 to Agreement A2412704 between Hennepin County and the City of Golden Valley to provide law enforcement and related services to the City of Golden Valley, extending the contract period through December 31, 2026; and that the Chair of the Board be authorized to sign the Amendment on behalf of the County.

#### **Background:**

The Hennepin County Sheriff's Office (HCSO) has provided contracted law enforcement services to the City of Golden Valley (City) pursuant to Agreement A2412704, effective January 1, 2025. Under the terms of the original agreement, HCSO was authorized to assign deputies on an overtime basis to perform patrol, emergency response, investigative functions, and other public safety related duties within the municipal boundaries of the City through June 30, 2025.

To ensure the uninterrupted provision of services and address the City of Golden Valley's ongoing public safety needs, the emeritus Hennepin County Administrator executed an administrative extension of Agreement A2412704 through December 31, 2025. HCSO and the City by mutual interest wish to further extend the agreement for an additional twelve months.

Amendment 2 to A2412704 extends the term of the agreement through December 31, 2026; revises the staffing provision to allow for flexible deployment of deputies without reference to specific shift hours; and updates the hourly compensation rates for services rendered in calendar year 2026 to reflect anticipated increases in personnel costs.

HCSO is not financially obligated to the cost of services provided under this agreement, as the City of Golden Valley reimburses HCSO in full for all services provided. All services shall continue to be performed in accordance with departmental policies, applicable law, and the terms and conditions of the agreement, as amended.

**Recommendation from County Administrator:** Recommend Approval

# HENNEPIN COUNTY

## MINNESOTA

300 South Sixth Street  
Minneapolis, MN  
55487-0240

### Board Action Request

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**25-0453**

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#### **Item Description:**

Agmt PR00005781 with Independent Emergency Services LLC and Hennepin County as a member of a consortium agreement facilitated by the MESB, to support and maintain the Next Generation 9-1-1 call handling system, 01/01/24-12/31/28, incr NTE by \$244,782.91 for a new total NTE of \$1,130,815.91

#### **Resolution:**

BE IT RESOLVED, the not to exceed amount for Agmt PR00005781 with Independent Emergency Services LLC and Hennepin County as a member of a consortium agreement facilitated by the Metropolitan Emergency Services Board, to support and maintain the Next Generation 9-1-1 call handling system during the period of January 1, 2024 through December 31, 2028, be increased by \$244,782.91 for a new total not to exceed amount of \$1,130,815.91; and that the Controller be authorized to disburse funds as directed.

#### **Background:**

In 2014, Hennepin County entered into a multi-agency Master Cooperative Agreement and an Ancillary Agreement for the procurement of a shared/hosted 9-1-1 call handling system coordinated by the Metropolitan Emergency Services Board (MESB).

In 2017, Hennepin County adopted a shared support and maintenance agreement for the Next Generation 9-1-1 telephone system. The purpose of this system allowed the consortium (Hennepin County, Allina Health Emergency Medical Services, City of Edina, City of Minneapolis and Hennepin Healthcare System) to function with integrated geographically diverse host sites that provide system redundancy and reduce the impact of single point failures. In the event of a facility failure to an individual public-safety answering point (PSAP); calls can be answered by one of the other partner agencies.

In 2021, the MESB, coordinated with the consortium and negotiated a purchase agreement with Independent Emergency Services LLC (IES) for hardware refresh and upgrade to the Next Generation 9-1-1 telephone system. In 2024, the MESB, again in coordination with the consortium, negotiated an agreement for IES to support and maintain the Next Generation 9-1-1 telephone system through December 31, 2028, under agreement PR00005781.

This board resolution seeks to authorize an increase to the not to exceed amount of PR00005781 by \$244,782.91 for a new total not to exceed amount of \$1,130,815.91. The increase accounts for previously incurred expenses of service adjustments as well as ongoing and anticipated maintenance and support needs within the Hennepin County Sheriff's Office's (HCSO) 911 Dispatch Division. Funding for this increase has been identified and allocated within the existing budget of the HCSO's 911 Dispatch Division and no additional appropriation is required.

**Recommendation from County Administrator:** Recommend Approval

# HENNEPIN COUNTY

## MINNESOTA

300 South Sixth Street  
Minneapolis, MN  
55487-0240

### Board Action Request

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**25-0454**

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#### **Item Description:**

JPA A2513163 between Hennepin County and the State of MN for the coordination and implementation of network circuit upgrades, 12/01/25-11/30/27

#### **Resolution:**

BE IT RESOLVED, that Joint Powers Agreement A2513163 between Hennepin County the State of Minnesota for the coordination and implementation of network circuit upgrades, during the period of December 1, 2025 through November 30, 2027 be approved; and that the Chair of the Board be authorized to sign the Joint Powers Agreement on behalf of the County.

#### **Background:**

The State of Minnesota, through its Department of Public Safety (DPS), administers the statewide 9-1-1 program, which ensures immediate access to emergency public safety services from all telecommunication devices. Since 2003, DPS has maintained oversight of the statewide contract for 9-1-1 services, which includes the routing of emergency calls to the appropriate Public Safety Answering Point (PSAP) via the Emergency Services Internet Protocol Network (ESInet).

As part of ongoing infrastructure improvements, the Emergency Communication Networks division (ECN) of DPS is upgrading the 9-1-1 network circuits that connect to PSAPs throughout the State, including the Hennepin County Sheriff's Office's Emergency Communications Center. These upgrades are necessary to ensure the continued reliability and integrity of 9-1-1 call delivery services.

As a part of these upgrades, the Hennepin County Sheriff's Office is required to coordinate with the Call Handling Equipment (CHE) vendor to implement modifications to proprietary systems located within the PSAP. Such modifications may result in costs incurred by the PSAP. Pursuant to this Joint Powers Agreement, the State agrees to reimburse Hennepin County for actual, documented expenses paid to the CHE vendor for work performed in support of the 9-1-1 network circuit upgrades. This Agreement sets forth the terms and conditions under which reimbursements shall occur and the respective duties and obligations of the parties.

**Recommendation from County Administrator:** Recommend Approval

# HENNEPIN COUNTY

## MINNESOTA

300 South Sixth Street  
Minneapolis, MN  
55487-0240

### Board Action Request

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**25-0455**

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#### **Item Description:**

JPA A2513167 between Hennepin County, the State of MN, and the cities of Brooklyn Park, Champlin, and New Hope for the provision of an After-Action Review of the response to a public safety incident by responding law enforcement agencies, period 12/01/25-10/30/26, NTE \$165,000

#### **Resolution:**

BE IT RESOLVED, that Joint Powers Agreement between Hennepin County, the State of Minnesota, and the cities of Brooklyn Park, Champlin, and New Hope for the provision of an After-Action Review of the response to a public safety incident by responding law enforcement agencies, during the period of December 1, 2025 through October 30, 2026, in an amount not to exceed \$165,000 be approved; and that the Chair of the Board be authorized to sign the Joint Powers Agreement on behalf of the County; and that the Controller be authorized to disburse funds as directed.

#### **Background:**

On June 14, 2025, multiple law enforcement agencies responded to a series of targeted shootings involving Minnesota state legislators. These incidents resulted in serious injuries to State Senator John Hoffman and his wife, Yvette Hoffman, and the deaths of State Representative Melissa Hortman and her husband, Mark Hortman. On June 15, 2025, the individual suspected of the shootings was apprehended by the responding law enforcement agencies.

Following this public safety incident, the City of Brooklyn Park initiated the procurement of an independent and qualified third-party vendor to conduct an After-Action Review (AAR) of the law enforcement response. The vendor selected to perform the AAR is the International Association of Chiefs of Police ("IACP"). The participating parties to the AAR include the following:

- the State of Minnesota, acting through its Commissioner of Public Safety on behalf of the Minnesota Bureau of Criminal Apprehension and the Minnesota State Patrol (MN State)
- Hennepin County, on behalf of the Hennepin County Sheriff's Office (County),
- the City of Brooklyn Park, on behalf of the Brooklyn Park Police Department (Brooklyn Park),
- the City of Champlin, on behalf of the Champlin Police Department (Champlin),
- and the City of New Hope, on behalf of the New Hope Police Department (New Hope)

The parties agree that the AAR performed by IACP will provide mutual benefit and have committed to jointly sharing the costs and responsibilities associated with the AAR. Minnesota Statutes § 471.59, allows the Parties to jointly or cooperatively exercise any power, service or function common to the contracting parties, and one of the participating governmental units may exercise one of its powers on behalf of the other governmental units.

This agreement outlines each Party's obligations in support of the AAR and authorizes Brooklyn Park to receive reimbursement from the other Parties for its share of the AAR costs. The total cost of the AAR is \$429,500. Cost-sharing responsibilities are based on each Party's proportional response and area of coverage. The State is responsible for 49% of the total cost, Brooklyn Park for 6.4%, Champlin for 4.2%, and

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**25-0455**

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New Hope for 1.98%. As part of its role, the County is responsible for contributing 38.42% or \$165,000 of the total AAR costs. In addition, HCSO will provide all necessary documentation, records, and cooperation required to support the AAR process and ensure compliance with requests from the third-party vendor and the Office of the Legislative Auditor.

**Recommendation from County Administrator:** Recommend Approval

# HENNEPIN COUNTY

## MINNESOTA

300 South Sixth Street  
Minneapolis, MN  
55487-0240

### Board Action Request

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**25-0478**

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#### **Item Description:**

Amd 2 to Agmt PR00001472 with Axon Enterprise, Inc. for public safety technology equipment and maintenance of a software platform, 10/22/19-12/31/34, NTE \$39,885,818

#### **Resolution:**

BE IT RESOLVED, that Amendment 2 to Agreement PR00001472 with Axon Enterprise, Inc. for public safety technology equipment and maintenance of a software platform, extending the end date through December 31, 2034, in an amount not to exceed \$39,885,818, be approved; that the County Administrator be authorized to negotiate the amendment; the Chair of the Board be authorized to sign the amendment on behalf of the county; and that the Controller be authorized to disburse funds as directed.

#### **Background:**

On October 22, 2019, the Hennepin County Board of Commissioners adopted Resolution 19-0378 R1, which approved Agreement PR00001472 with Axon Enterprise, Inc. (Axon) for the provision of public safety technology solutions, including body worn cameras (BWCs), video storage, conducted energy weapons, digital evidence management, and associated implementation and support services. This agreement was subsequently amended (Resolution 22-0521) and extended through December 31, 2029, to incorporate additional services such as Axon Records and other software tools for the Hennepin County Sheriff's Office (HCSO) and provide the Hennepin County Department of Community Corrections and Rehabilitation (DOCCR) with additional BWCs for staff serving residents in the Juvenile Detention Facility. (Resolution 22-0521)

DOCCR continues to utilize Agreement PR00001472, and Facility Services Security intends to use the amended agreement starting in 2026. Hennepin Healthcare has its own agreement with Axon and as part of this account review and amendment initiative is considering extending its own agreement through 2034.

Effective January 1, 2023, HCSO entered into Agreement PR00004869 with Fusus, Inc., later assigned to Axon, for the provision of an integrated officer safety and community video sharing platform. The system enables HCSO to access and aggregate public and private video sources to enhance situational awareness, support coordinated incident responses and streamline investigative workflows. Agreement PR00004869 will sunset in 2026 and the Fusus product will be added to PR00001472 in the amendment.

From the inception of PR00001472 on October 22, 2019, through the effective date of this second amendment, the total spend was \$8,597,507. This proposed second amendment establishes a not to exceed amount of \$39,885,818 for the nine-year period of November 30, 2025, through December 31, 2034. This amount includes \$2,475,000 for Facility Services Security and \$3,040,000 for DOCCR.

The driving force behind this proposed second amendment is cost savings. In addition to existing products and services, including Fusus, the amendment will include optional access to Axon's current and future artificial intelligence tools, including but not limited to Redaction Assistant, Auto Tagging, Axon Investigate, Language Translation and other AI based features. These tools and features are offered to the County at no additional cost as part of the amendment and extension and the County has discretion in whether and how these tools

may be used. In consultation with County Administration, the County Attorney's Office, and the Information Technology department, HCSO is assessing how these tools and features can serve operational needs now and in the future.

Further, if the Fusus Platform were renewed under the existing PR0004869 agreement, the annual cost would increase 88.4% beginning in 2027. Additionally, Axon has communicated that its pricing will increase on December 1, 2025. Receiving Board approval prior to this date for consolidating products and services, including Fusus, under one agreement will allow the County to secure discount levels, avoid future cost escalations, and preserve budget stability over the nine-year term.

**Recommendation from County Administrator:** Recommend Approval